



Increase in care packages (Radis Usk)	250				Reintegration of Radis USK contract						250	
<b>Total Community Care</b>	<b>(4)</b>	<b>0</b>	<b>0</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>	
<b>Commissioning</b>												
Vacancy	(72)											
Service level contracts not being able to be run	(32)											
<b>Total Commissioning</b>	<b>(104)</b>	<b>0</b>	<b>0</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Partnerships</b>												
<b>Total Partnerships</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Public Protection</b>												
Lost income for Registrars mainly due to cancelled/reduced weddings and ceremonies			177									
<b>Total Public Protection</b>	<b>0</b>	<b>0</b>	<b>177</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Resources &amp; Performance</b>												
Other	(4)										0	
<b>Total Resources &amp; Performance</b>	<b>(4)</b>	<b>0</b>	<b>0</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total Social Care, Health &amp; Safeguarding</b>	<b>1,529</b>	<b>0</b>	<b>177</b>	<b>0</b>				<b>938</b>	<b>0</b>	<b>0</b>	<b>2,298</b>	

Children & Young People	Non Covid-19 Pressures	COVID- 19 Specific			Total
		Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	
DIVISION	Net Service Pressures not related to Covid-19 (£000)				
Individual Schools Budgets	(316)	0	0	0	(316)
Resources	10	0	0	5	15
Standards	406	(50)	70	0	426
	100	(50)	70	5	125

Children & Young People	Non Covid-19 Pressures	COVID- 19 Specific PRESSURES			HEADLINE PRESSURE ANALYSIS			20-21 Sensitivity			MTFP Risk 21-22		
		Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med /Low	Notes
Individual Schools Budgets													
Post 16 funding	(56)												
Mounton House transfer	(260)												
<b>Total Individual Schools Budgets</b>	<b>(316)</b>	<b>0</b>	<b>0</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Resources</b>													
Finance	9	0	0	5	Salary costs relating to a mutual supply compensation scheme	0	No risk going forward	5				Low	
ICT	14				Total costs for the year to ensure all the essential upgrades are completed.			14				Low	
Other	(13)												
<b>Total Resources</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>5</b>				<b>19</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Standards</b>													
Loss of income for breakfast club for the summer term	18		70		This is the loss of income from breakfast clubs for the summer term and the initial two weeks at the start of September. The loss of income is £90,000 with a cost saving of £20,000. It is anticipated that this can be reclaimed from Welsh Government	£4,000 per week	50% - currently lower numbers attending breakfast club	156	104	70	0	Low	The risk for 21-22 is that no breakfast clubs operate during the 20-21 academic year

Early Years	(100)	(50)			Savings due to rising 3's not being admitted into schools in the summer term due to covid								
ALN	478										431		
Other	10												
<b>Total Standards</b>	<b>406</b>	<b>(50)</b>	<b>70</b>	<b>0</b>				<b>156</b>	<b>104</b>	<b>70</b>	<b>431</b>		
<b>CYP</b>	<b>100</b>	<b>(50)</b>	<b>70</b>	<b>5</b>				<b>175</b>	<b>104</b>	<b>70</b>	<b>431</b>		





Museums & Attractions- Loss of income as sites closed due to Covid. Staff savings														ShireHall - Potential Movement of Monmouth Museum to Shirehall Venue is used for wedding receptions, parties and other general bookings such as welsh classes etc., this income is likely to be lost
	(163)	0	56	0									89	
<b>TOTAL MONLIFE</b>	<b>(185)</b>	<b>0</b>	<b>1,853</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>			<b>1,863</b>	
<b>TOTAL ENTERPRISE &amp; MONLIFE</b>	<b>51</b>	<b>437</b>	<b>3,602</b>	<b>527</b>				<b>0</b>	<b>0</b>	<b>0</b>			<b>3,898</b>	

Chief Executive	Non Covid-19 Pressures	COVID- 19 Specific			
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total
Legal & Land Charges	(11)	0	50	0	39
Governance, Democracy & Support	(7)	0	0	29	22
	(18)	0	50	29	61

Chief Executive	Non Covid-19 Pressures	COVID- 19 Specific PRESSURES			HEADLINE PRESSURE ANALYSIS			20-21 Sensitivity			MTFP Risk 21-22		
	Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000)	Risk Factor (%) / Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med/Low	Notes
Legal & Land Charges													
Reduction in Land Charges Income due to impact of Covid on Housing market.	0	0	50								50	Med	Dependant on how housing market reacts to impact of Covid.
Legal - Staff savings as not filling employment lawyer post.	(11)												
<b>Total Legal &amp; Land Charges</b>	<b>(11)</b>	<b>0</b>	<b>50</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>		
Governance, Democracy & Support													
Community Education - Loss of income due to closures of sites due to Covid.	1	0	0	0									
Contact Centre - Overspend as restructuring has been put on hold during Covid.		0	0	29							29	Med	Current climate means restructure cannot be implemented so staff savings are not forthcoming.
Corporate - unbudgeted licensing cost, supplies & Serv	11												
Democratic Services - underspend in Supplies & Services.	(48)												
Policy & Pships - Welsh Translation Costs	19												
Community Hubs - Usk PO, increased book purchase.	10												
<b>Total Governance, Democracy &amp; Support</b>	<b>(7)</b>	<b>0</b>	<b>0</b>	<b>29</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>29</b>		
<b>TOTAL CEO's</b>	<b>(18)</b>	<b>0</b>	<b>50</b>	<b>29</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>79</b>		





<b>Total Finance</b>	(148)	320	0	0			0	0	0	479	
<b>Future Monmouthshire</b>											
Future Monmouthshire - Unachievable 20-21 Savings relating to Authority Wide Agency (£80k) and Fuel reductions (£34k). Offset by staff secondment savings (£30k)	82	0	0	0						82	High
<b>Total Future Monmouthshire</b>	<b>82</b>	<b>0</b>	<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>82</b>	
<b>ICT</b>											
ICT - SRS savings & reserve	(122)										
DPO - Capitalisation of salaries	(309)										
<b>Total ICT</b>	<b>(431)</b>	<b>0</b>	<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>	<b>0</b>		
<b>People</b>											
Corporate Training - Reduced Income	0	0	37	0						37	Med
Customer Relations - Reduction in Professional fees	(14)										
Innovation - Staff costs to Capitalisation Directive	(62)										
People Services - Staff Savings in HR	(29)										
<b>Total People</b>	<b>(105)</b>	<b>0</b>	<b>37</b>	<b>0</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>37</b>	
<b>TOTAL RESOURCES</b>	<b>(640)</b>	<b>320</b>	<b>512</b>	<b>0</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>1,015</b>	

Recurring pressure - crosscutting savings yet to be finalised.

Recurring income pressure, turnover has also been hit further by Covid lockdown so can't see it recovering next year.

Corporate	Non Covid-19 Pressures	COVID- 19 Specific			
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total
Precepts & Levies	2	0	0	0	2
Coroner's	23	0	0	0	23
Corporate Management	(191)	0	0	0	(191)
Non Distributed Costs (NDC)					
Strategic Initiatives	215	0	0	0	215
Insurance	(61)	0	0	0	(61)
	56	0	0	0	56
	44	0	0	0	44

	Non Covid-19 Pressures	COVID- 19 Specific PRESSURES			HEADLINE PRESSURE ANALYSIS			20-21 Sensitivity			MTFP Risk 21-22	
	Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%) / Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med /Low
<b>Precepts &amp; Levies</b>												
National parks levy	2											
<b>Total</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Coroner's</b>												
Coroner Fee	23											
<b>Total</b>	<b>23</b>	<b>0</b>	<b>0</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Corporate Management</b>												
Capita Gwent	(109)											
Rate rebates	(101)											
Other	19											
<b>Total</b>	<b>(191)</b>	<b>0</b>	<b>0</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Non Distributed Costs (NDC)</b>												
Strain costs	215											
<b>Total</b>	<b>215</b>	<b>0</b>	<b>0</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Strategic Initiatives</b>												
Other	(61)											
<b>Total</b>	<b>(61)</b>	<b>0</b>	<b>0</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Insurance</b>												
Premium	56										131	High
<b>Total</b>	<b>56</b>	<b>0</b>	<b>0</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>131</b>	
<b>Total</b>	<b>44</b>	<b>0</b>	<b>0</b>	<b>0</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>131</b>	

Appropriations	Non Covid-19 Pressures	COVID- 19 Specific			Total
	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	
<b>Fixed Asset Disposal Costs</b>	6	0	0	0	6
<b>Interest &amp; Investment Income</b>	162	0	0	0	162
<b>Interest Payable &amp; Similar Charges</b>	(230)	0	0	0	(230)
<b>Charges Required under Regulation</b>	(82)	0	0	0	(82)
<b>Other Investment Income</b>	(14)	0	0	0	(14)
<b>Borrowing Cost Recoupment</b>	(5)	0	0	0	(5)
	(163)	0	0	0	(163)

	Non Covid-19 Pressures	COVID- 19 Specific PRESSURES			HEADLINE PRESSURE ANALYSIS			20-21 Sensitivity			MTFP Risk 21-22	
	Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med /Low
<b>Fixed Asset Disposal Costs</b>												
Other	6											
<b>Total</b>	6	0	0	0				0	0	0	0	
<b>Interest &amp; Investment Income</b>												
Interest Receivable	162											
<b>Total</b>	162	0	0	0				0	0	0	0	
<b>Interest Payable &amp; Similar Charges</b>												
Interest payable	(230)											
<b>Total</b>	(230)	0	0	0				0	0	0	0	
<b>Charges Required under Regulation</b>												
MRP	(82)											
<b>Total</b>	(82)	0	0	0				0	0	0	0	
<b>Other Investment Income</b>												
Other	(14)											
<b>Total</b>	(14)	0	0	0				0	0	0	0	
<b>Borrowing Cost Recoupment</b>												
Other	(5)											
<b>Total</b>	(5)	0	0	0				0	0	0	0	
<b>Total</b>	(163)	0	0	0				0	0	0	0	

Financing	Non Covid-19 Pressures	COVID- 19 Specific			
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total
<b>Council Tax</b>	(385)	0	0	0	(385)
<b>Council Tax Reduction Scheme</b>	0	229	0	0	229
	(385)	229	0	0	(156)

	Non Covid-19 Pressures	COVID- 19 Specific PRESSURES			HEADLINE PRESSURE ANALYSIS			20-21 Sensitivity			MTFP Risk 21-22		
		Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med /Low
<b>Council Tax</b>													
CT Income	(385)												
<b>Total</b>	(385)	0	0	0				0	0	0	0		
<b>Council Tax Reduction Scheme</b>													
CTRS		229											
<b>Total</b>	0	229	0	0				0	0	0	0		
<b>Total</b>	(385)	229	0	0				0	0	0	0		