

# Monmouthshire

## Local Access Forum

### AGENDA ITEM: 4

#### **SUBJECT: ALTERNATIVE DELIVERY MODEL FOR TOURISM, LEISURE, CULTURE & YOUTH SERVICES**

**DATE: 20 FEBRUARY 2018**

#### **1. PURPOSE:**

- 1.1 To update the Local Access Forum on the proposed new delivery model for Tourism, Leisure, Culture & Youth Services, including countryside access services.

#### **2. RECOMMENDATION:**

- 2.1 For the Forum's information.

#### **3. BACKGROUND:**

- 3.1 As the Forum noted on 22 May 2017 the Council has been considering options for the future delivery of Tourism, Leisure, Cultural & Youth Services (TLCY), including countryside services, countryside access sites and rights of way.
- 3.2 TLCY services are the dominant providers of a whole range of community culture, sports and leisure facilities, from leisure centres and swimming pools, outdoor education, attractions to country parks and rights of way.
- 3.3 The Council has completed a lengthy and wide ranging strategic appraisal of options to provide an optimal future for this set of services instrumental to the wellbeing and life chances of residents, businesses and visitors to our county. The aim has been to secure the most viable, sustainable and supportable future for TLCY services in order to optimise the contribution they are able to make to the wellbeing of Monmouthshire residents, throughout their lives.
- 3.4 This review was considered by Cabinet on 29 January 2018 who resolved to approve the Full Business Case, Business Plan and associated reports to inform the establishment of a new entity - an Alternative Delivery Model (ADM) - to secure a viable and optimal future for TLCY services. An initial five-year Management Agreement, inclusive of a complete Evaluation Matrix and a detailed Governance Framework will be considered prior to enactment of the ADM (for which the target date is October 2018):  
<https://democracy.monmouthshire.gov.uk/ieListDocuments.aspx?CId=144&MId=2722>
- 3.5 A further report is being considered by Full Council on 15 February 2018 regarding the budget implications of Cabinet's decisions:

<https://democracy.monmouthshire.gov.uk/ieListDocuments.aspx?CId=143&MId=2721>.

- 3.5 The ADM Group will comprise a wholly owned local authority trading company (a Teckal), a charitable arm, and a trading company. This structure allows the group to operate in close partnership with MCC through the Teckal and trading company, whilst having the benefits of independent charitable status for some of the work. The Teckal and trading companies allows greater freedom to engage in trade where it is needed. Services within the Teckal will include green infrastructure, rights of way, countryside access sites, play and tourism /destination development, which the ADM will provide on the Council's behalf under the terms of the management agreement.
- 3.6 The forum is asked to note the position. Further details of the transitional process will be provided to the forum as they develop.

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